Finance & Legal

- Fiscal Health Analysis
 Multiyear scenario planning
 Accounting, Reporting, and
- Auditing - Cash Flow Projections and
- Management
- Bond Payments/Debt Service
 Cares Act Funds
 - State Financial Health
 - Foundation Assistance

- Communication

External

- Themes - Governmental
- Relations
- Media Relations - Social Media

Campus Operations

- Health and Safety
 Incident management

 Technology
 Business & campus access
 Auxiliary operations
 - Sports

COVID-19

- Create an issue map and portfolio of actions
- Implement scenario-planning process
 - Benchmark actions against peers
 - Launch and continue communication
- Decide operating cadence and project management

Students

- Health & Safety
- Degree Completion/Course Availability
- Support Services
- Capture Data
- Assessment of Hardware & Internet Needs
 - International Students
- Health & Safety - Phase In Return to Campus Policies
 - -Work-From-Home Guidelines

Faculty & Staff

- Assessment of Hardware & Internet Needs
- Internal Communication

Teaching & Research

- Ongoing Faculty Development & Support

- Various Modes of Course Delivery (HyFlex, F2F, Remote, Condensed)

- Course Offerings Essential to Teaching Mission
- Research & Workload Policies
- Public/Private Partnerships



Ongoing Faculty Development & Support

Public/Private Partnerships

> Course Offerings Essential to Teaching Mission (core, required...)

Teaching & Research

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Various Modes of Course Delivery (HyFlex, F2F, Remote, Condensed) UNIVERSITY OF

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Research & Workload Policies

Health & Safety

Assessment of Hardware & Internet Needs Faculty & Staff

- Health & Safety

- Phase In Return to Campus Policies

> -Work-From-Home Guidelines

- Assessment of Hardware & Internet Needs

- Internal Communication

Work-From-Home Guidelines $\underbrace{UNIVERSITY OF}_{S Y S T E M}$ FOR YOUR FUTURE. FOR OUR FUTURE.

Phase In Return to Campus Policies

> Internal Communication

Health & Safety

Supply of masks and hand sanitizers for students

Protection barriers to offices that provide student services such as Bursar's Office, Financial, Aid, Advising, etc.

Guidelines for social distancing and for wearing face masks (when, where, enforcement)

Increased need to manage student anxiety and fears of being exposed to virus.

International Students

Policy for those re-entering US re: health & safety issues

If unable to return, online course offering (fed regs issues)

Assessment of Hardware and Internet Needs

Identify needs and provide solutions in order to protect & serve vulnerable populations

Students

- Health & safety
- Degree Completion/Course Availability
 - Support Services
 - Capture Data
- Assessment of Hardware & Internet Needs
- International Students

Degree Completion/Course Availability

Ensure flexibility so time to degree is not negatively impacted while not diluting integrity of degree



Counseling Services – Prepare for an uptick in students needing counseling. Continue to provide telecounseling.

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SYSTEM

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Health Centers – Prepare to test and staff adequately given the current climate.

Student Life – Additional space needed to accommodate social distancing in residence halls, cafeterias, health centers, rec centers and other areas where students typically gather.

Disability Services – Consideration should be given to other ways for registering for services in addition to face-to-face (i.e. Google Meet). Prepare testing centers in accordance to social distancing measures.

Capture Data

Track students re: changes in policy to help determine future policy re: admissions, placement, etc.



Cash Management

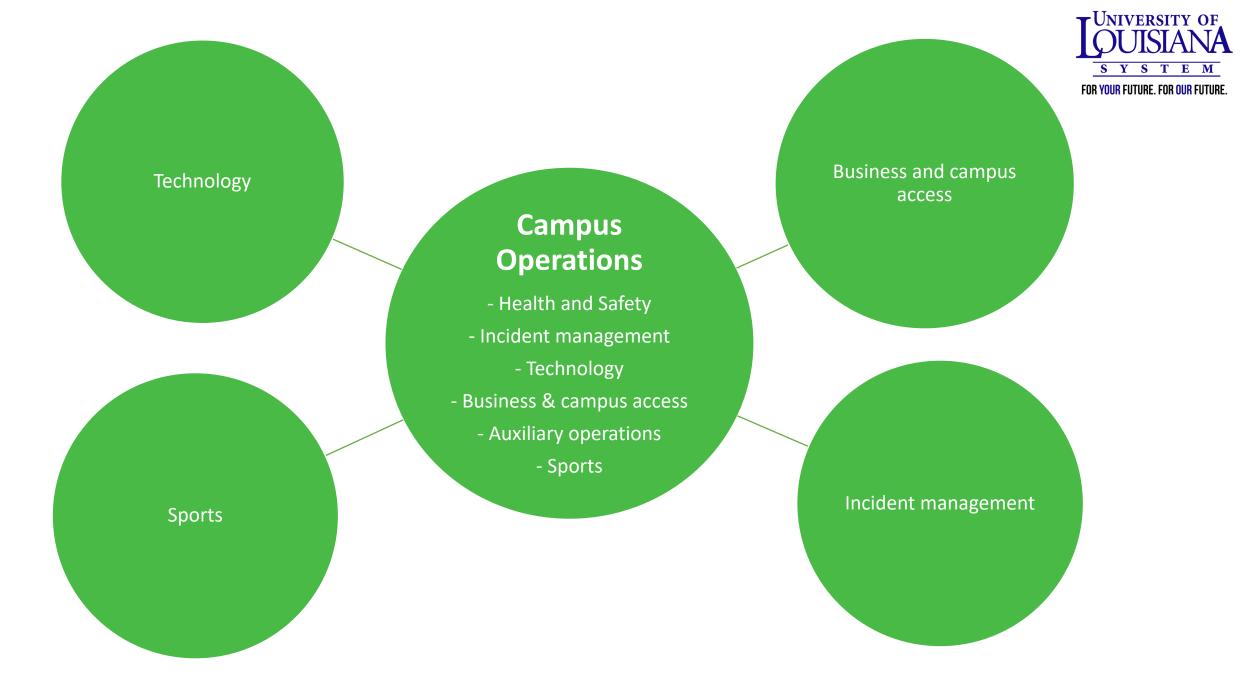
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Endowment

FEMA accounting



Government relations

-Inform public officials of university plans -Communicate areas of need

Social Media -Update Regularly -Use social listening strategies -Be Responsive

External Communication - Common Messaging Themes

- Governmental Relations - Media Relations
 - Social Media

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Messaging Themes -Health & Safety -Educational Mission -University Experience -Flexibility

> Media Relations -Update regularly -Be responsive

-Maintain relationship with media

Advancement